

**2016**  
**Community Association**  
**Fact Book**  
  
for  
  
**Arizona**



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Foundation for Community Association Research  
6402 Arlington Boulevard, Suite 500  
Falls Church, VA 22042  
(888) 224-4321  
[foundation.caionline.org](http://foundation.caionline.org)

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FCAR provides authoritative research and analysis on community association trends, issues and operations. Our mission is to inspire successful and sustainable communities. We sponsor needs-driven research that informs and enlightens all community association stakeholders—community association residents, homeowner volunteer leaders, community managers and other professional service providers, legislators, regulators and the media. Our work is made possible by your tax-deductible contributions. Your support is essential to our research.

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—From *A Declaration of Principles*, jointly adopted by a Committee of the American Bar Association and a Committee of Publishers

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# Acknowledgement

## General Editor

Clifford J. Treese, CIRMS  
President, Association Data, Inc. (ADI)  
Mountain House, CA

The information in the *Community Association Fact Book* was developed with significant assistance from Clifford J. Treese, CIRMS. A member of CAI almost since its inception, Treese is a past president of both CAI and the Foundation for Community Association Research (FCAR). We express our gratitude for his invaluable contributions. He can be reached at [clifford.treese@gmail.com](mailto:clifford.treese@gmail.com).

## Assistant Editors

**FCAR Executive Director:** David Jennings, SPHR, CAE, Falls Church, VA  
**FCAR Director of Programs:** Jake Gold, CAE, Falls Church, VA

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Christine Danielson  
Skip Daum  
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Heather J. Paton, CMCA, AMS, PCAM  
Peter Santangelo, CMCA  
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**Editor, *Common Ground*:** Daniel Brannigan  
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**Director, State Affairs:** Matthew Green  
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**Sr. Director, CAI Press:** Debra Lewin  
**Education Manager:** Shari Lewis  
**VP, Communications:** Amy Repke  
**Chief Financial Officer:** Bruce Townsend, CPA

## Contributors

### Association Lien Priority:

Dawn Bauman, Matthew Green,  
Robert M. Diamond, Esq., Hugh Lewis, Esq.,  
Stephen Marcus, Esq., Marvin Nodiff, Esq.

### Minnesota GIS Community Associations Map:

Lynn Boergerhoff, Community Atlas

### 55+ Condominium Unit Owner Data

Lynn Boergerhoff, Community Atlas

### Volunteer Immunity and Standards of Care:

Marc D. Markel, Esq.

### 50 State Condominium Insurance Survey:

George E. Nowack, Jr., Esq.

### Community Association Data:

Clifford J. Treese, CIRMS

### Chronological History of Federal Involvement:

Clifford J. Treese, CIRMS with updates by

Dawn M. Bauman, Scott Canady and

Douglas Kleine, CAE

### North Carolina Legislation

James A. Slaughter, Esq.

### Utah Legislation

Lincoln W. Hobbs, Esq.

### FCAR Data Editing:

Christine Danielson

Margey Meyer, CMCA, PCAM

Liana Russell, PHR

## Sources

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Census – Statistical Brief 1994

CAI: Common Ground magazine

CAI Government & Public Affairs (G&PA)

CAI Press

California Bureau of Real Estate

California Law Revision Commission

Colorado Department of Regulatory Agencies

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Mac)

Federal Housing Administration (FHA)

Federal National Mortgage Association (Fannie  
Mae)

Florida Department of Business & Professional  
Regulation

Florida Division of Condominiums, Timeshares and  
Mobile Homes

Foundation for Community Association Research

Hawaii Real Estate Branch

HUD Housing and Demographic Analysis

Maryland Montgomery County Office of Common  
Ownership Communities

National Association of Homebuilders (NAHB)

National Association of Realtors (NAR)

Nevada Real Estate Division

Urban Land Institute

Virginia Common Interest Community Board

**Notes on Community Association Data:** The *Fact Book* is based on information from seven data sources grouped in two categories:

- Public Data: (1) Census data, (2) American Housing Survey (AHS), (3) State data, (4) Related housing industries data such as that from the National Association of Realtors (NAR), National Association of Homebuilders (NAHB), and
- FCAR and CAI Data: (5) FCAR data accumulated over time, (6) CAI data, also accumulated over time, and (7) Data provided by CAI members.

The public data is largely from the Census and the American Community Survey (ACS). This data has a lag time to publication, i.e., certain of the ACS 2016 data may not be available until late in 2017. Some public association data is available from individual states. This state data, also, may have a lag time from collection to publication. Usually, both the few states with association data and the ACS data lack specificity in critically identifying the three basic types of associations: condominiums, cooperatives and planned communities. Similarly, the public data may count certain association units, but not the entities (the associations) themselves. From a timing viewpoint, FCAR, CAI data and CAI member data are more readily available. Because of the timing issue, the *Fact Book* data generally may be one year ahead of public data.

## Introduction

It's been said that the growth of community associations (condominiums, planned communities and cooperatives) offers the greatest single extension of homeownership opportunities since the housing reforms of the New Deal and the provision of GI Bill benefits just after World War II. The Community Associations Institute estimates that in 1970 there were 10,000 community associations nationwide. In 2016, there are approximately 342,000 associations housing approximately 68 million Americans.

The [Community Associations Institute](#) (CAI) is an international nonprofit 501(c)(6) organization founded in 1973 to foster competent, responsive community associations through research, training and education.

The [Foundation for Community Association Research](#) (FCAR) is a nonprofit 501(c)(3) organization devoted to common interest community research, development, and scholarship. Incorporated in 1975, the Foundation supports and conducts research in the community association industry.

**Community Association Fact Book** is published by FCAR and documents the history, current status, trends and future issues of U.S. community association housing in general. The *Fact Book*, also provides, community association information on a state-by-state basis. The *Fact Book* and each State Summary will facilitate, demonstrate and provide an understanding of four areas:

1. **Evidence-Based Decisions:** Facilitate the creation, publication and analysis of credible data such that evidence-based decisions on various community association issues and topics can be made.
2. **Contributions to the Economy and Society:** Demonstrate the role of community associations in maintaining housing as shelter, as a neighborhood benefit, as an investment and as a contributor to this country's Gross Domestic Product (GDP).
3. **Core Services:** Provide an understanding that the three core services delivered by associations (governance, community and business-like services) – are complimentary to a broad range of both local and national housing goals and to related public policy considerations.
4. **Associations as a Housing Market:** Demonstrate that all three types of community associations (condominiums, cooperatives and planned communities), in and of themselves, are an important housing market that needs to be understood and analyzed in a comprehensive manner.

**Community Association Contributions to the Economy:** In the aggregate, community association housing had a market value of just over \$5.545 trillion dollars at 2016 Q4 [Estimate based on the [Federal Reserve Z.1 Financial Accounts](#)]. According to the [National Association of Homebuilders](#) (NAHB), the housing industry's contribution in terms of new construction to the to the economy **averages 15%-18% annually**. This represents the combined impact of [Private Residential Fixed Investment](#) and [Housing Services](#). Residential Fixed Investment component contribute from 3%-5% while the Housing Services component contributes 12%-13%. These percentages vary with fluctuations in the nation's economic cycles. Community association housing is an important and growing component of both Residential Fixed Investment and Housing Services. Using NAHB historical estimates, community associations contribute a 4.0% to 4.3% to GDP. Associations not only are a place to live, but they are a place to work and to create jobs. See [Fact Book 2016, Part Five: 51 State Summaries – Association Economic Contributions & Value Add Benefits](#).

## Community Association National Trends and Issues

In *Democracy in America*, Alexis de Tocqueville reflected in differing ways on the constant activity that characterized American society in the 1830s as it strived for continuous improvement at all levels of society and government. Little has changed since that time. He would be right at home at a community association board meeting, at a CAI Chapter program or at a national CAI Conference or Law Seminar. The best way to keep up with association trends and issues (and the need for continuous improvement) at either or both the national or local level is through the links that follow.

### At the National Level

#### [CAI Issues and Advocacy](#)

- From federal affairs, to state issues, to amicus briefs and more – information is constantly updated. Topics include regulatory issues with FHA and FEMA, new mortgage rules and CAI's Public Policies

#### [CAI Common Ground Magazine Key Issues](#)

- Themes from the Magazine articles range from aging in place, to fostering participation, to manager licensing and more. A subscription to [Common Ground](#) is part of CAI Membership, but separate subscriptions are available.

#### [Chronological History of the Federal Involvement in Community Associations](#) (Fact Book Part Three)

- From the early 1900s through today, you can track over 100 major federal and similar initiatives that have impacted community associations.

#### [Community Next: 2020 and Beyond](#)

- The result of this lengthy initiative are four Community Next reports that represent the best thinking of several dozen CAI leaders and nonmember community association stakeholders about future issues, trends and similar matters.
  1. [Association Governance Model](#)
  2. [Community Management](#)
  3. [External Influences](#)
  4. [Public Policy Paradigms](#)

### At the Local Level

#### [CAI Local Chapters](#)

- See all of the [U.S. and worldwide CAI Chapters](#).

#### [CAI Grass Roots Advocacy Center](#)

- CAI's Government & Public Affairs Department provides political information and intelligence for the association industry.



## At all Levels for All Interests

**CAI Press:** CAI Press, the publishing division of CAI, is dedicated to publishing the very best resources for community associations. It offers the largest collection of more than 100 books on association governance, management and operations. Browse by category, view the most popular products and discover what's new. Check back frequently to see Featured Products and to take advantage of money-saving promotions.

### **CAI Education:**

- **Webinars** offer specialized, professional training to managers, board members and homeowners without leaving your home or office. Conducted via internet and audio teleconference, the programs are hosted by industry experts to keep you up to date on the latest legislative activity, management trends, industry best practices and subjects of special interest to community managers and homeowners. More than 250 **on-demand webinars** are now available, and new live webinars are added every month.
- **Board Leadership Development Workshop** provides a comprehensive look at the roles and responsibilities of community association leaders and conveys information to help create and maintain the kind of community people want to call home. The workshop is available in two formats: live, classroom instruction through chapters and online.
- **Professional Management Development Program** (“PMDP”) provides community association managers the most comprehensive, expert education courses to increase their skills, knowledge and job opportunities. Both the webinars and the PMDP program provide education credit toward new and renewing professional designations and credentials.
- **Business Partner Essentials** is a two-part, online course to help CAI-member product and service providers better understand CAI, community associations and the industry at large. Individuals who pass the course and maintain CAI membership earn the **CAI Educated Business Partner** distinction, gaining special recognition among thousands of companies and professionals who support common-interest communities—accountants, attorneys, bankers, insurance professionals, landscapers, painters, reserve specialists, software providers and many others.

If you are just interested in finding out more about community associations, the *Fact Book* and a *State Summary* are the places to start. If you live in an association or work in the association industry, this *Fact Book* will help keep you and your association current on the latest facts, trends and issues.

Community associations are big business in small increments. For more summary information on associations see:

|  |  |  |  |  |
|--|--|--|--|--|
| <a href="#"><b><u>2012 Statistical Brief</u></b></a> | <a href="#"><b><u>2013 Statistical Brief</u></b></a> | <a href="#"><b><u>2014 Statistical Brief</u></b></a> | <a href="#"><b><u>2015 Statistical Brief</u></b></a> | <a href="#"><b><u>2016 Statistical Brief</u></b></a> |
|--|--|--|--|--|

# 1. Arizona Population and Housing Characteristics

## 1.1 General Housing Characteristics

| DP04: SELECTED HOUSING CHARACTERISTICS         | 2011-2015 American Community (ACS) | Survey 5-Year Estimates |           |             |
|--|------------------------------------|-------------------------|-----------|-------------|
|  |                                    | Arizona                 |           | U.S.        |
|  |                                    | Estimate                | Percent   | Data        |
| <b>Subject</b>                                 |                                    |                         |           |             |
| <b>HOUSING OCCUPANCY</b>                       |                                    |                         |           |             |
| Total housing units                            |                                    | 2,890,664               | 2,890,664 | 133,351,840 |
| Occupied housing units                         |                                    | 2,412,212               | 83.4%     | 87.7%       |
| Vacant housing units                           |                                    | 478,452                 | 16.6%     | 12.3%       |
| Homeowner vacancy rate                         |                                    | 2.9                     | (X)       | 1.9         |
| Rental vacancy rate                            |                                    | 8.6                     | (X)       | 6.4         |
| <b>UNITS IN STRUCTURE</b>                      |                                    |                         |           |             |
| Total housing units                            |                                    | 2,890,664               | 2,890,664 | 133,351,840 |
| 1-unit, detached                               |                                    | 1,840,057               | 63.7%     | 61.6%       |
| 1-unit, attached                               |                                    | 139,719                 | 4.8%      | 5.8%        |
| 2 units  |                                    | 40,553                  | 1.4%      | 3.7%        |
| 3 or 4 units                                   |                                    | 98,874                  | 3.4%      | 4.4%        |
| 5 to 9 units                                   |                                    | 122,584                 | 4.2%      | 4.8%        |
| 10 to 19 units                                 |                                    | 145,905                 | 5.0%      | 4.5%        |
| 20 or more units                               |                                    | 187,215                 | 6.5%      | 8.7%        |
| Mobile home                                    |                                    | 305,332                 | 10.6%     | 6.4%        |
| Boat, RV, van, etc.                            |                                    | 10,425                  | 0.4%      | 0.1%        |
| <b>YEAR STRUCTURE BUILT</b>                    |                                    |                         |           |             |
| Total housing units                            |                                    | 2,890,664               | 2,890,664 | 133,351,840 |
| Built 2010 or later                            |                                    | 3,532                   | 0.1%      | 0.1%        |
| Built 2000 to 2009                             |                                    | 41,012                  | 1.4%      | 1.5%        |
| Built 1990 to 1999                             |                                    | 744,000                 | 25.7%     | 14.9%       |
| Built 1980 to 1989                             |                                    | 595,410                 | 20.6%     | 14.0%       |
| Built 1970 to 1979                             |                                    | 528,722                 | 18.3%     | 13.7%       |
| Built 1960 to 1969                             |                                    | 504,505                 | 17.5%     | 15.7%       |
| Built 1950 to 1959                             |                                    | 210,802                 | 7.3%      | 10.9%       |
| Built 1940 to 1949                             |                                    | 166,026                 | 5.7%      | 10.7%       |
| Built 1939 or earlier                          |                                    | 47,897                  | 1.7%      | 5.3%        |
| <b>HOUSING TENURE</b>                          |                                    |                         |           |             |
| Occupied housing units                         |                                    |                         |           |             |
| Owner-occupied                                 |                                    | 2,412,212               | 2,412,212 | 74,712,091  |
| Renter-occupied                                |                                    | 1,513,861               | 62.8%     | 64.8%       |
| Average household size of owner-occupied unit  |                                    | 898,351                 | 37.2%     | 35.2%       |
| Average household size of renter-occupied unit |                                    | 2.67                    | (X)       | 2.70        |

[Review the General Housing Characteristics for All U.S. States](#)

## 1.2 Population – Age, Household Type, Disability and Place of Birth

| S0201, ACS, 1 Year, 2015                                    | Arizona          |             |
|---|------------------|-------------|
|   | Total population |             |
|   | Estimate         | U.S. Only   |
| <b>SEX AND AGE</b>  |                  |             |
| Total population  | 6,828,065        | 321,418,821 |
| Male  | 49.6%            | 49.2%       |
| Female  | 50.4%            | 50.8%       |
| Median age (years)  | 37.4             | 37.8        |
| <b>HOUSEHOLDS BY TYPE</b>                                   |                  |             |
| Households  | 2,463,008        | 118,208,250 |
| Family households   | 64.9%            | 65.6%       |
| With own children of the householder under 18 years         | 27.0%            | 27.9%       |
| Married-couple family                                       | 46.8%            | 48.0%       |
| With own children of the householder under 18 years         | 17.3%            | 18.8%       |
| Female householder, no husband present, family              | 12.5%            | 12.8%       |
| With own children of the householder under 18 years         | 6.9%             | 6.8%        |
| Nonfamily households  | 35.1%            | 34.4%       |
| Male householder  | 17.2%            | 16.1%       |
| Living alone  | 13.0%            | 12.4%       |
| Not living alone  | 4.2%             | 3.6%        |
| Female householder  | 17.9%            | 18.3%       |
| Living alone  | 14.6%            | 15.5%       |
| Not living alone  | 3.3%             | 2.9%        |
| Average household size                                      | 2.71             | 2.65        |
| Average family size   | 3.34             | 3.26        |
| <b>DISABILITY STATUS</b>                                    |                  |             |
| Total civilian noninstitutionalized population              | 6,719,354        | 316,459,569 |
| With a disability   | 12.9%            | 12.6%       |
| <b>PLACE OF BIRTH, CITIZENSHIP STATUS AND YEAR OF ENTRY</b> |                  |             |
| Native  | 5,913,665        | 278,128,449 |
| Male  | 49.9%            | 49.3%       |
| Female  | 50.1%            | 50.7%       |
| Foreign born  | 914,400          | 43,290,372  |
| Male  | 47.7%            | 48.6%       |
| Female  | 52.3%            | 51.4%       |
|   |                  |             |

[Review the Selected Population Profile for All U.S. States](#)

### 1.3 Housing – With and Without a Mortgage by Age Group & Compared to U.S.

| B25027: MORTGAGE STATUS BY AGE OF HOUSEHOLDER - Universe: Owner-occupied housing units | 2011-2015 American Community Survey 5-Year Estimates |         |         |
|--|--|---------|---------|
|  | Arizona  |         | U.S.    |
|  | Estimate   | Percent | Percent |
| Total:   | 1,513,861  |         |         |
| Housing units with a mortgage:   | 994,862  | 65.7%   | 64.8%   |
| Householder 15 to 34 years   | 130,588  | 8.6%    | 13.1%   |
| Householder 35 to 44 years   | 194,119  | 12.8%   | 21.6%   |
| Householder 45 to 54 years   | 238,557  | 15.8%   | 26.9%   |
| Householder 55 to 59 years   | 116,112  | 7.7%    | 12.5%   |
| Householder 60 to 64 years   | 104,277  | 6.9%    | 10.2%   |
| Householder 65 to 74 years   | 147,860  | 9.8%    | 11.5%   |
| Householder 75 years and over  | 63,349   | 4.2%    | 4.3%    |
| Housing units without a mortgage:  | 518,999  | 34.3%   | 35.2%   |
| Householder 15 to 34 years   | 22,095   | 1.5%    | 4.2%    |
| Householder 35 to 44 years   | 31,536   | 2.1%    | 6.5%    |
| Householder 45 to 54 years   | 60,542   | 4.0%    | 13.7%   |
| Householder 55 to 59 years   | 46,373   | 3.1%    | 10.6%   |
| Householder 60 to 64 years   | 62,769   | 4.1%    | 12.6%   |
| Householder 65 to 74 years   | 145,538  | 9.6%    | 25.1%   |
| Householder 75 years and over  | 150,146  | 9.9%    | 27.3%   |

[Review All Housing With and Without a Mortgage for All U.S. States](#)

### 1.4 Real Estate Taxes (RET) in 2016

| State   | Average Annual Property Taxes Paid | Average Effective Property Tax Rate | Average Property Taxes Paid per \$1,000 of Home Value |
|---------|------------------------------------|-------------------------------------|---|
| Arizona | \$1,636                            | 0.66%                               | \$6.61  |

See National Association of Home Builders (NAHB): [Property Tax Rates and Real Estate Values 2015](#).

See also NAHB [Property Tax Rates In and Within Counties \(April 2016\)](#) and [Effective County Tax Rates & Average Home Values \(April 2016 Excel\)](#).

## 2. Arizona Community Associations and Condominium Unit Owners 55+

### 2.1 Condominiums in 1980 & 1990

| Condominium Units – Year | Number of Condo Units | Rank in Terms of All Condo Units | As a Percent All Housing Units | Rank in Terms of All Housing Units |
|--------------------------|-----------------------|----------------------------------|--------------------------------|------------------------------------|
| 1980                     | 53,563                | 11                               | 4.80%                          | 6                                  |
| 1990                     | 103,804               | 14                               | 6.30%                          | 11                                 |

### [U.S. Census Condominiums – Statistical Brief, 1994](#)

### 2.2 Arizona Community Associations – 2016 Selected Economic Metrics

| State   | Association Rank | Estimated Number of Associations | Estimated Associations in the State as Percentage of All Associations | Estimated Number Living in Associations |
|---------|------------------|----------------------------------|---|---|
| Arizona | 10               | 9,500                            | 2.8%  | 1,920,000                               |

| Estimated Board & Committee Volunteers | Estimated Value of Board & Committee Time | Estimated Value of Homes in Associations | Estimated Association Housing Services: Operations, Physical Asset Management, Major Repairs & Replacements, Capital Improvements, Conservation & Sustainability, Contingencies |
|--|---|--|---|
| 66,000                                 | \$53,600,000                              | \$154,030,000,000                        | \$2,600,000,000   |

|  |  |  |  |  |
|--|--|--|--|--|
| <a href="#">2012 Statistical Brief</a> | <a href="#">2013 Statistical Brief</a> | <a href="#">2014 Statistical Brief</a> | <a href="#">2015 Statistical Brief</a> | <a href="#">2016 Statistical Brief</a> |
|--|--|--|--|--|

Community associations are one component of other primary entities in the U.S.

| Entity                         | Number     | Percent of Total Entities |
|--------------------------------|------------|---------------------------|
| Tax Exempts & Other Nonprofits | 1,571,056  | 4.07%                     |
| Governmental Units             | 89,055     | 0.23%                     |
| Businesses                     | 36,573,743 | 94.81%                    |
| Community Associations         | 342,000    | 0.89%                     |
| Total Entities                 | 38,575,854 | 100.00%                   |

For more details, see Appendix [Community Association Data Compared to Other Entities](#).

## 2.3 Comparison of Condominium Unit Owners and Non-Condominium Owners 55 and Over\*

Like the rest of the U.S. population, owners in Arizona community associations are getting older. Some association owners are aging-in-place while others live in age-restricted communities. The following data is specific to condominium unit owners and non-condominium owners that are 55 and over in the U.S., but the link below will take you similar data for all states including Arizona and the U.S. itself.

**Table 1.**

**Condominium Status of Persons Age 55 and Over and Their Households: United States 2011 - 2015**

|                    |                 | Persons    |         | Households |         |
|--------------------|-----------------|------------|---------|------------|---------|
|                    |                 | Count      | Percent | Count      | Percent |
| Condominium Status | Condominium     | 3,912,810  | 5.1%    | 2,627,160  | 5.6%    |
|                    | Not Condominium | 73,237,419 | 94.9%   | 43,934,104 | 94.4%   |
|                    | Total           | 77,150,229 | 100.0%  | 46,561,264 | 100.0%  |

*5.1% of persons age 55+ lived in a condominium.*

*5.6% of households of persons 55+ were in a condominium.*

**Table 2.**

**Persons Age 55 and Over by Sex and Condominium Status: United States 2011 - 2015**

|                    |                 |            | Sex        |            | Total      |
|--------------------|-----------------|------------|------------|------------|------------|
|                    |                 |            | Male       | Female     |            |
| Condominium Status | Condominium     | Count      | 1,580,994  | 2,331,816  | 3,912,810  |
|                    |                 | Percent    | 40.4%      | 59.6%      | 100.0%     |
|                    | Not Condominium | Count      | 33,772,752 | 39,464,667 | 73,237,419 |
|                    |                 | Percent    | 46.1%      | 53.9%      | 100.0%     |
| Total              | Count           | 35,353,746 | 41,796,483 | 77,150,229 |            |
|                    | Percent         | 45.8%      | 54.2%      | 100.0%     |            |

*59.6% of condominium residents age 55+ were female compared to 53.9% of non-condominium residents age 55+ who were female.*

See [Community Association Fact Book 2016, Part Six](#) for additional information and data:

- Preface – Fostering Evidence Based Decisions in Community Associations
- Introduction – Aging and Community Association Data
- 13 detailed 55+ and non-55+ Data Tables (including the two above) for the United States and for the 51 States plus the District of Columbia, 52 Reports in Total
- Glossary
- Technical Appendix – Data Sources
- Technical Appendix – Margins of Error
- U.S Map – 55+ Condominium Unit Owners

This information and data is provided for the U.S. and each State in [Part Six](#).

\*Part Six was created by Lynn Boergerhoff, MPH, Community Association Atlas.

## 2.4 Large-Scale Community Associations – [Part Seven, Fact Book 2016](#)

The [Large-Scale Community Association Survey](#) provides a broad over-view of associations that (1) provide municipal type services, (2) contain at least 1,000 lots, units, or acres and (3) have an operating budget of \$2,000,000+.

### 3. CAI in Arizona

#### 3.1 [CAI Arizona Chapter](#)

#### 3.2 Arizona – CAI Professional Designations, Business Services & Manager Licensing

[Community Associations Institute](#) (CAI) and [Community Association Managers International Certification Board](#) (CAMICB) are pleased to provide this [database of credentialed professionals](#). This database allows you to locate community managers and professionals who have earned the following credentials:

| Management Credentials   | Other  |
|--|--|
| <a href="#">Certified Manager of Community Associations (CMCA)</a> | <a href="#">Reserve Specialist (RS)</a>                                    |
| <a href="#">Association Management Specialist (AMS)</a>            | <a href="#">Community Insurance and Risk Management Specialist (CIRMS)</a> |
| <a href="#">Professional Community Association Manager (PCAM)</a>  | <a href="#">College of Community Association Lawyers (CCAL)</a>            |
| <a href="#">Large-Scale Manager (LSM)</a>                          | <a href="#">Educated Business Partner – Distinction</a>                    |
| <a href="#">Accredited Association Management Company (AAMC)</a>   |  |

- [Learn more](#) about what these CAI professional designations mean to you and your community.
- [Arizona Manager Licensing](#) [Only states with licensing are listed]

#### 3.3 Arizona – Legislative Action Committee (LAC), Roster & Tracking Report

- [Arizona Legislative Action Committees](#) (LACs)

LACs exist to represent the interests of and provide regular communications to, CAI members and chapters located within their boundaries with respect to state legislative, regulatory and amicus curiae activities of relevance to the creation and operation of community associations. LAC delegates are nominated by CAI chapters and each LAC, itself. Delegates volunteer their time and energy to benefit all CAI members. View the LAC [Operational Guidelines](#) to learn how a LAC functions.

Each state has a legislative tracking report.

### 3.4 Arizona – Approved Condominiums: Fannie Mae, FHA & Department of Veterans Affairs

- [FHA Approved Condominium List – Arizona](#)

[Search by state and zip code]

- [Fannie Mae PERS Approved Project List – Arizona](#)
- [Department of Veterans Affairs Approved List – Arizona](#)

[Search by checking box #2 for approved condo and search by state in number #5]

## 4. Arizona Associations – Community Services as an Association Core Function

### 4.1 [An Introduction to Community Association Living](#)

Introduction: The purpose of *An Introduction to Community Association Living* is to introduce community volunteer leaders and members to community associations, provide a greater understanding of exactly how a community association works from both an organizational and people standpoint, and to offer members the information necessary for fully enjoying and benefiting from community association living.

### 4.2 [From Good to Great Communities](#)

Every community has its own history, personality, attributes and challenges, but all associations share common characteristics and core principles. Good associations preserve the character of their communities, protect property values and meet the established expectations of homeowners. Great associations also cultivate a true sense of community, promote active homeowner involvement and create a culture of informed consensus. The ideas and guidance conveyed in this brochure speak to these core values and can, with commitment, inspire effective, enlightened leadership and responsible, engaged citizenship

### 4.3 [Community Matters – What You Should Know Before You Buy](#)

Whether you are considering buying a home in a community that is newly developed (either new construction or a conversion), a resale in an existing community, or you are renting with the possibility of buying—you need to consider certain key points.

### 4.4 [Community Harmony & Spirit \[FCAR Best Practices\]](#)

How do managers and boards increase resident involvement within community associations? By treating all residents as stakeholders, developing and conducting community harmony and spirit-enhancing programs, and including residents in the initial stages of program development. Building community spirit is more than informing residents about board action and improvements. It's asking their opinions and developing programming that they will enjoy that will spur further community involvement.

### 4.5 [Community Security \[FCAR Best Practices\]](#)

The goal of this Best Practices Report is to give you an assessment and review of many community safekeeping systems and features—including useful tips and tools—to help meet residents' crime prevention needs.



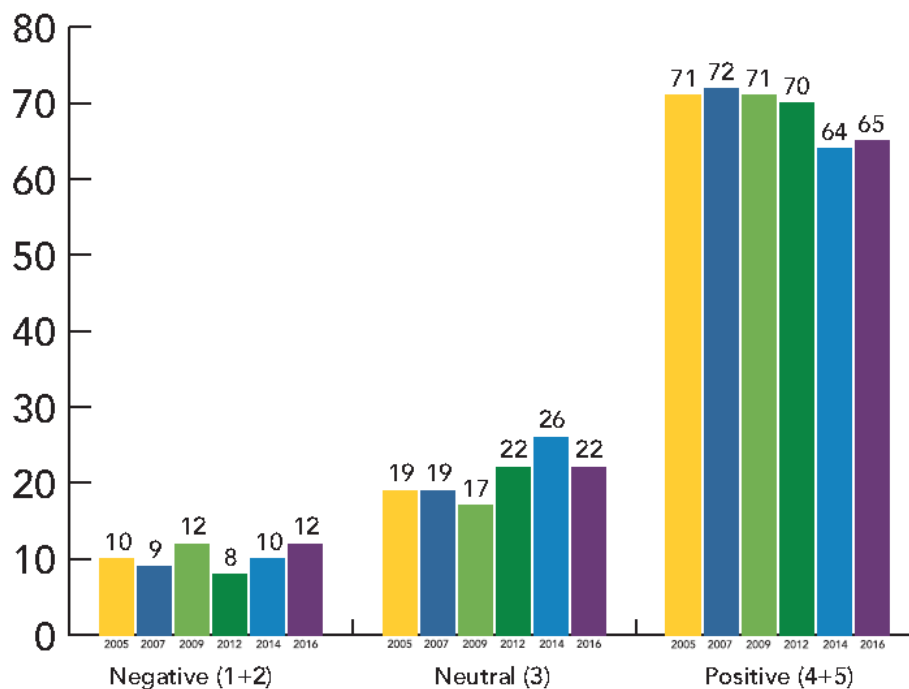
## 4.6 Judging Community Association Success

For the sixth time in 11 years, Americans living in homeowners associations and condominiums have told pollsters they are overwhelmingly satisfied with their communities. The March 2016 survey affirms the findings of almost identical national surveys conducted in 2005, 2007, 2009, 2012 and 2014. The 2016 survey was conducted by Zogby Analytics for the Foundation for Community Association Research. The findings from the six surveys are strikingly consistent and rarely vary by a standard margin error for national, demographically representative surveys. By large majorities, owners:

- Rate their overall community experience as positive or, at worst, neutral.
- Say their association board members serve the best interests of their communities.
- Indicate their community managers provide valuable support to residents and their associations.
- Support community association rules because they protect and enhance property values.

The findings objectively refute the unfounded and unsubstantiated myth that the community association model of governance is failing to serve the best interests of Americans who choose to live in common-interest communities.

**On a scale of one to five, with one being very bad and five being very good, how would you rate your overall experience living in a community association?**



## 5. Arizona Associations – Governance Services as an Association Core Function

### 5.1 [Governance \[FCAR Best Practices\]](#)

It is CAI's purpose to foster vibrant, responsive, competent community associations that promote harmony, a sense of community and responsible leadership. Common characteristics of such community associations include good communication, trust in the management and board of directors, continuing education of board members and homeowners, and uniform, flexible and reasonable enforcement of governing documents. Inclusiveness—the involvement of as many residents of the community as possible—is a critical element in fostering a sense of community.

### 5.2 [Strategic Planning \[FCAR Best Practices\]](#)

Strategic planning is more than ensuring your association will remain financially sound and be able to maintain its reserves—it's projecting where your association expects to be in five, ten, or fifteen years—and how your association will get there. It is a systematic planning process involving a number of steps that identify the current status of the association, including its mission, vision for the future, operating values, needs (strengths, weaknesses, opportunities, and threats), goals, prioritized actions and strategies, action plans, and monitoring plans. Strategic planning is the cornerstone of every common-interest community. Without strategic planning, the community will never know where it is going—much less know if it ever got there.

### 5.3 [Transition \[FCAR Best Practices\]](#)

This report provides builders and associations with guidelines they can use to develop and turn over control of a community association project in such a way that transition becomes much easier and less confrontational. The ultimate goal of transition is for the unit owners to take over and move forward with a good reputation and word-of-mouth sales, with no litigation.

### 5.4 [Ethics \[FCAR Best Practices\]](#)

The concept has come to mean various things to various people, but, generally, it's coming to know what is right or wrong in the workplace and doing what's right—usually in regard to products and services and to relationships with stakeholders. In times of fundamental change, values that were once followed inherently are now strongly questioned or no longer followed. Consequently, there is no clear moral compass to guide leaders through complex workplace dilemmas. Attention to ethics in the workplace sensitizes leaders and staff to how they should act. Perhaps most important, in times of crises and confusion, attention to business ethics helps ensure that when leaders and managers are struggling, they can retain a strong moral compass.

### 5.5 Arizona Community Association & Related Statutes

[Arizona Condominium Act at Chapter 9](#)

[Arizona Planned Communities at Chapter 16](#)

[Arizona Homeowners' Association Dwelling Actions at Chapter 18](#)

[Arizona Nonprofit Corporations at Chapter 24](#)

[Arizona Mobile Home Parks 33-1418, Incorporated Tenant's Association](#)

[Arizona Special Taxing Districts Act](#)

[Arizona Special District Bonds](#)

**Note:** While state statutes and the association's governing documents are critically important to governing the association, there are many other local, state and federal laws and regulations that impact all types of community associations.

[Community Association Ombudsman Programs by State](#) [Not all states have an Ombudsman]

See #5.5 and #5.6 next and see [Census 2012 of All State Governments](#)

Also, see [Part Three: Chronological History of Federal Involvement in Community Associations](#).

## 5.6 Arizona Community Association Volunteer Immunity

ARIZ. REV. STAT. ANN. § 12-982

For more detailed information on volunteer immunity for association leaders and volunteers, see this comprehensive publication entitled [Voluntary Immunity in Community Associations](#). Volunteer directors and officers who serve on their boards face the potential for personal liability in serving the association. Although all states provide some form of immunity from liability for volunteers, the number of suits being filed each year against both community associations and their boards is increasing. The protections offered by states vary widely, and prudent board members need to consider them when formulating policy and participating in a community association. Volunteer Immunity offers a summary of volunteer immunity according to the federal Volunteer Protection Act and each state's volunteer immunity statutes and explanations of how the statutes apply to community associations and their volunteer officers and directors. This section includes a chart of volunteer immunity by state.

## 5.7 Arizona Standard of Care for Community Association Directors & Officers

ARIZ. REV. STAT. § 10-3830

ARIZ. REV. STAT. § 10-3842

Community association directors and officers need to understand the duties they owe to their association and fellow owners, the nature of those duties, and the liability performing those duties may incur. How much a volunteer leader knows about his or her state's standard of care can be the difference between liability and immunity. *Standards of Care* provides a survey of each state's standard of care for community association directors and officers, a brief description of the standards by which they must perform their duties and recommendations for complying with their state's standard of care. *Standards of Care* also includes a discussion of notable trends in state legislation, how the standard of care may evolve and a chart of the standard of care by state. For more detailed information on standards of care for association directors and officers, see this comprehensive publication entitled [Standards of Care in Community Associations](#)

## 5.8 [Arizona – Community Association Deed Based Transfer Bans](#)

## 5.9 [Arizona – Community Association Clothesline Ban](#)

## 5.10 [Arizona – Community Association Ombudsman Programs](#)

## 5.11 [Arizona – Community Association Solar Rights and Easements](#)

## 5.12 [College of Community Association Lawyers \(CCAL\) State Pages](#) [See selected states]

6. Arizona Associations – Business Services as an Association Core Function

6.1 Condominium Insurance Requirements: Arizona (2016)

| CODE SECTION     | PROPERTY INSURANCE<br>(Minimum Coverage Required) | PROPERTY COVERED   | PERILS   |
|------------------|---|--|--|
| A.R.5. § 33-1253 | 80% ACV   | Common Elements and if determined by Board, units but not betterments and improvements | All Risk or as determined by Board Fire and EC |

| DEDUCTIBLE | LIABILITY<br>(Minimum Coverage Required) | FIDELITY / CRIME INSURANCE | DIRECTORS & OFFICERS (D&O) INSURANCE |
|------------|--|----------------------------|--------------------------------------|
| N/A        | As provided in Declaration               | N/A                        | N/A                                  |

See the list of *Fact Book* Contributors for more source information.

Note:

1. ACV means Actual Cash Value which typically is defined as insurable replacement cost less accumulated depreciation. In nearly all cases, a condominium will obtain RCV or Replacement Cost Value property insurance.
2. Fannie Mae, Freddie Mac and FHA have their own insurance requirements for condominiums, cooperatives and planned communities. Since many residential mortgage lenders underwrite to their guidelines, the requirements of any given state may not meet those requirements.
3. [See 50 State Condominium Insurance Survey](#)
4. While all states have Workers Compensation legislation, some states have Workers Compensation requirements that directly apply to community associations whether the association has employees or not.

6.2 NFIP Flood Insurance – Condominiums: Arizona

(1) FEMA - National Flood Insurance Program (NFIP) Claims: Residential Condominium Building Association Policies (RCBAPs) 2016 as of 02-28-2017

| State   | RCBAP Number of Claims | RCBAP Percent of All Claims | RCBAP Total Paid All Claims | RCBAP Percent of All Paid Claims |
|---------|------------------------|-----------------------------|-----------------------------|----------------------------------|
| Arizona | 1,278                  | 7.66%                       | \$182,379,882.43            | 11.99%                           |

| Non-RCBAP Flood Claims: Condo Type                     | Non-RCBAP Number of Claims | Non-RCBAP Percent of All Claims | Non-RCBAP Total Paid All Claims | Non-RCBAP Percent of All Paid Claims |
|--|----------------------------|---------------------------------|---------------------------------|--------------------------------------|
| Condominium Association                                | 37                         | 0.00%                           | \$389,657.43                    | 0.00%                                |
| Individual Condo Unit Insured by Unit Owner Or by Assn | 348                        | 0.02%                           | \$6,154,178.96                  | 0.01%                                |
| Not a Condominium                                      | 30,030                     | 1.77%                           | \$831,949,678.61                | 1.51%                                |
| Unknown  | 37                         | 0.00%                           | \$293,230.29                    | 0.00%                                |

| Preferred Risk Flood Claims: Condo Type                | Preferred Risk Number of Claims | Preferred Risk Percent of All Claims | Preferred Risk Total Paid All Claims | Preferred Risk Percent of All Paid Claims |
|--|---------------------------------|--------------------------------------|--------------------------------------|---|
| Individual Condo Unit Insured By Unit Owner Or By Assn | 7                               | 0.00%                                | \$81,918.31                          | 0.00%                                     |
| Not A Condominium                                      | 2,123                           | 1.13%                                | \$62,718,237.37                      | 0.86%                                     |

(2) FEMA- RCBAP and Other Flood Insurance Policies & Premiums as of 01-31-2015 – Next Page

[RCBAP: Residential Condominium Building Association Policy](#)

Note: The RCBAP is written on a building by building basis only for buildings in a Special Flood Hazard Area (SFHA). If a condominium association has five buildings, but only one is in a SFHA, then the association only needs to obtain one RCBAP. The one building might have six units that would be insured in the RCBAP.

Note: Flood insurance offered by FEMA through the National Flood Insurance Program (NFIP) was subject to substantial changes in the [Flood Insurance Reform - The Law](#). Not all of the changes have been enacted. See also the [Homeowner Flood Insurance Affordability Act of 2014](#). For assistance regarding FEMA flood insurance see the newly created [Flood Insurance Advocate](#). **See this cautionary reminder from FEMA** (bold added): “In moderate- to low-risk areas, the risk of flooding is reduced but not completely removed. These areas submit **more than 20 percent** of National Flood Insurance Program claims and receive one-third of Federal disaster assistance for flooding. Flood insurance isn't federally required in moderate- to low-risk areas, but it is recommended for all property owners and renters. They are shown on [Flood Maps](#) as zones beginning with the letters 'B', 'C' or 'X' (or a shaded X).”

**National Flood Insurance Program (NFIP): Arizona  
FEMA: RCBAP and Other Flood Insurance Policies and Premiums as of 12-31-2016**

**CIF:** “Contracts in Force” this represents a “property” which may have multiple NFIP policies.

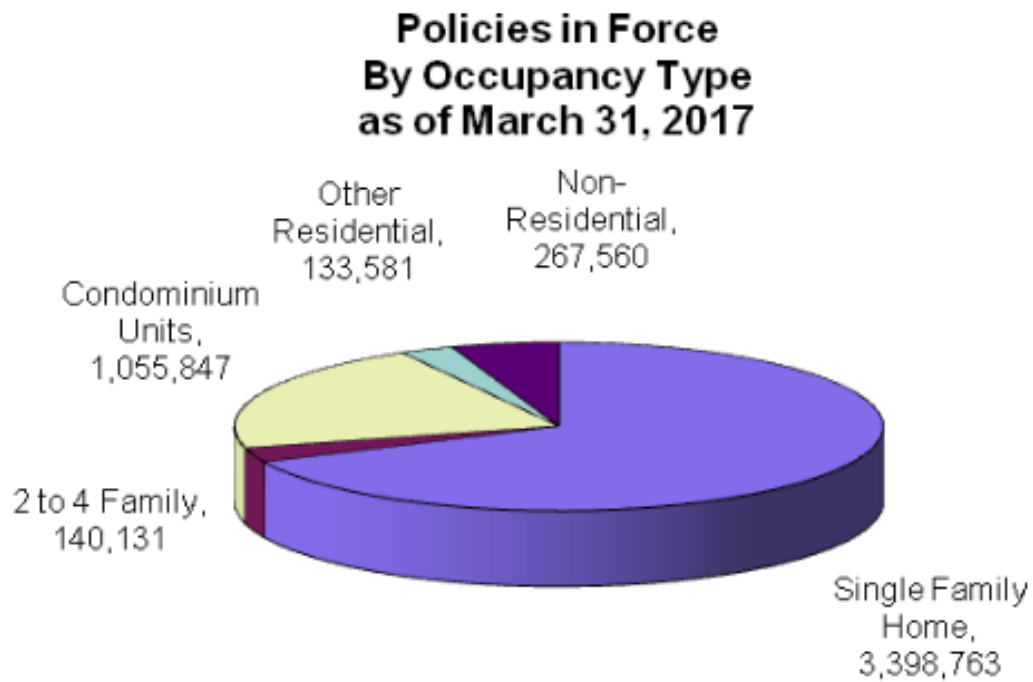
**PIF:** “Policies in Force” this represents the actual policies for all of the contracts.

|  |        |        |              |                 | Percent  | Percent | Percent   |
|--|--------|--------|--------------|-----------------|----------|---------|-----------|
|  |        |        | Total        | Total Flood     | of All   | of All  | of All    |
|  | CIF    | PIF    | Premium      | Insurance       | Policies | Premium | Insurance |
| <b>RCBAP Subsidized</b>  |        |        |              |                 |          |         |           |
| RCBAP  | 12     | 123    | \$91,054     | \$14,109,600    | 0.08%    | 0.10%   | 0.07%     |
| <b>RCBAP Non-Subsidized</b>  |        |        |              |                 |          |         |           |
| RCBAP  | 807    | 16,557 | \$3,209,862  | \$3,128,191,700 | 1.81%    | 1.45%   | 1.83%     |
| <b>Non-RCBAP Subsidized Condo Type</b>                                 |        |        |              |                 |          |         |           |
| Individual Condominium Unit Insured By Unit Owner Or By An Association | 10     | 10     | \$9,213      | \$673,700       | 0.00%    | 0.00%   | 0.00%     |
| Not A Condominium  | 6,212  | 6,212  | \$10,812,599 | \$928,862,800   | 0.91%    | 0.84%   | 0.75%     |
| <b>Non-RCBAP Non-subsidized Condo Type</b>                             |        |        |              |                 |          |         |           |
| Condominium Association  | 8      | 8      | \$3,556      | \$2,329,200     | 0.00%    | 0.00%   | 0.00%     |
| Individual Condominium Unit Insured By Unit Owner Or By An Association | 1,344  | 1,344  | \$439,634    | \$108,982,500   | 0.04%    | 0.02%   | 0.01%     |
| Not A Condominium  | 27,804 | 27,804 | \$20,503,479 | \$7,629,294,600 | 0.90%    | 1.09%   | 0.88%     |
| <b>Preferred Rate Program Non-Subsidized Condo Type</b>                |        |        |              |                 |          |         |           |
| Individual Condominium Unit Insured By Unit Owner Or By An Association | 229    | 229    | \$58,202     | \$33,983,000    | 0.01%    | 0.01%   | 0.01%     |
| Not A Condominium  | 11,844 | 11,844 | \$4,938,483  | \$3,512,669,000 | 0.74%    | 0.79%   | 0.74%     |

See [Condominium RCBAP Claims](#) and see [Condominium RCBAP Premiums](#) for all states.

See the list of *Fact Book* Contributors for more source information.

- [NFIP Policies in Force by Occupancy Type](#) (Click for the most current data)



| OCCUPANCY TYPE     | POLICIES IN FORCE |
|--------------------|-------------------|
| Single Family Home | 3,398,763         |
| 2 to 4 Family      | 140,131           |
| Condominium Units  | 1,055,847         |
| Other Residential  | 133,581           |
| Non-Residential    | 267,560           |
| Unknown Occupancy  | 0                 |
|                    |                   |
| All Policies       | 4,995,882         |

For additional information see the [FEMA Policy & Claims Statistics for Flood Insurance](#) and for more detailed flood statistics from FEMA see [NFIP BureauNet](#).

### 6.3 [Arizona Lien Priority](#)

[Arizona has not yet adopted Community Association Lien Priority]

### [CAI Information on Lien Priority for Community Association Assessments](#)

### 6.4 [Arizona Reserve Fund Requirements](#)

For condominiums, unit owners' associations may adopt and amend budgets for revenues, expenditures, and reserves and impose and collect assessments for common expenses from unit owners. Section 33-1242(2). The resale disclosure statement must include the total amount of money held by the association as reserves. The purchaser must also receive a copy of the most recent reserve study of the association, if any. Section 33-1260. For planned communities, resale disclosure statement must include the total amount of money held by the association as reserves. The purchaser must also receive a copy of the most recent reserve study of the community, if any. Section 33-1806. There is no statutory requirement to conduct a reserve study and no statutory requirement to fund reserves. Section 10-3830 requires directors of nonprofit corporations to discharged duties in good faith, with the care an ordinarily prudent person in a like position would exercise under similar circumstances, and in a manner the director reasonably believes to be in the best interests of the corporation.

See Appendix 2 in [Community Association Fact Book 2016](#) for Community Association Financial Management Compared to Other Entities.

### 6.5 [Community Association Insurance](#)

Commercial insurance is one of the most important components of a community association's risk management program. To help managers and boards fully understand insurance issues, this guide will explore three key areas:

1. Insurance terminology, in terms of coverages, policies, and practices
2. Association exposures to loss and insurance coverages
3. Risk management and the association insurance industry

### 6.6 [Community Association Risk Management](#)

Risk management is the process of making and carrying out decisions that minimize the adverse effects of accidental losses. It involves five steps:

1. Identifying exposures to loss
2. Examining alternative techniques
3. Selecting the best techniques
4. Implementing the chosen techniques
5. Monitoring and improving the risk management program

This guide will examine each phase of the risk management process. It also will help board members and managers identify risks and implement a plan that will safeguard association assets.

### 6.7 [Preventing Fraud and Embezzlement](#)

Community association boards should consider implementing ten practices and procedures to safeguard association funds.



## **6.8 [Energy Efficiency \[FCAR Best Practices\]](#)**

CAI and the Department of Energy (DOE) are dedicated to educating the community association industry—and the significant portion of the U.S. population it represents—on the many ways to increase the energy efficiency of their homes and thereby reduce both energy consumption and costs.

## **6.9 [Financial Operations \[FCAR Best Practices\]](#)**

The board of directors, particularly the treasurer, is ultimately responsible for association's funds and may not abdicate their fiduciary responsibility. Given the reality that community association boards are made up of diverse individuals with varied degrees of financial knowledge, included are basic guidelines that should be followed to ensure sound financial operations.

## **6.10 [Green Communities \[FCAR Best Practices\]](#)**

This report explores “greenness” in communities, in their varied forms. It considers the concept of sustainability through better designs, new technologies and social innovations. Sustainable communities are developed to meet the “needs of the present without compromising the ability of future generations to meet their own needs.” They are regenerative, meaning they have “processes that restore, renew or revitalize their own sources of energy and materials, creating sustainable systems that integrate the needs of society with the integrity of nature.”

## **6.11 [Reserve Studies Management \[FCAR Best Practices\]](#)**

There are two components of a reserve study—a physical analysis and a financial analysis. During the physical analysis, a reserve provider evaluates the physical status and repair/replacement cost of the association's major common area components. To do so, the provider conducts a component inventory, a condition assessment, and life and valuation estimates. A financial analysis assesses only the association's reserve balance or fund status (measured in cash or as percent funded) to determine a recommendation for an appropriate reserve contribution rate (funding plan).

## **6.12 [FCAR Snap Surveys](#)**

The Foundation for Community Association Research (FCAR) periodically conducts targeted surveys of key industry groups to produce interesting, intriguing, and/or newsworthy research.



### **About Community Associations Institute (CAI)**

Since 1973, Community Associations Institute (CAI) has been the leading provider of resources and information for homeowners, volunteer board leaders, professional managers, and business professionals in nearly 350,000 community associations, condominiums, and co-ops in the United States and millions of communities worldwide. With nearly 35,000 members, CAI works in partnership with 63 affiliated chapters within the U.S, Canada, United Arab Emirates, and South Africa, as well as with housing leaders in several other countries including Australia, Spain, Saudi Arabia, and the United Kingdom.

A global nonprofit 501(c)(6) organization, CAI is the foremost authority in community association management, governance, education, and advocacy. Our mission is to inspire professionalism, effective leadership, and responsible citizenship—ideals reflected in community associations that are preferred places to call home. Visit us at [www.caionline.org](http://www.caionline.org) and follow us on Twitter and Facebook @CAISocial.

### **About the Foundation for Community Association Research**

The Foundation provides authoritative research and analysis on community association trends, issues and operations. Our mission is to inspire successful and sustainable communities. We sponsor needs-driven research that informs and enlightens all community association stakeholders—community association residents, homeowner volunteer leaders, community managers and other professionals and service providers, legislators, regulators and the media. Our work is made possible by your tax-deductible contributions.

Your support is essential to our research. Visit [foundation.caionline.org](http://foundation.caionline.org) or e-mail [foundation@caionline.org](mailto:foundation@caionline.org).

*For suggestions, additions, or updates to this Community Association Fact Book State Page, please e-mail [foundation@caionline.org](mailto:foundation@caionline.org).*



6402 Arlington Blvd., Suite 500  
Falls Church, VA 22042  
[foundation.caionline.org](http://foundation.caionline.org)